

WELCOME TO THE 2023 RIPE NCC ANNUAL REPORT

In 2023, our members sent us a clear signal by voting not to increase membership fees at the May 2023 General Meeting. This forced us to reconsider the way we do things and to optimise processes where necessary. We realigned ourselves with members' expectations and managed to spend only 37.3 million euros out of a budget of 40 million euros.

At the same time, we reorganised our technical departments, making us more agile, streamlining internal processes and improving response times. This year also saw significant changes in the management team, with Felipe Victolla Silveira becoming our new Chief Technology Officer and James Kennedy taking on parts of Felipe's former role as Chief Registry Officer.

We have also paid particular attention to strengthening our security processes by implementing a new architecture for RIPE NCC Access, improving the resilience of the Registry software and exploring ways to improve the overall resilience of RPKI. We also worked on a vulnerability management framework, improved cloud security and internal security awareness.

These efforts are part of the progress we've made in information security compliance and risk mitigation under ISO/IEC 27001.

In terms of outreach, we had the first year of fully face-to-face meetings since COVID started. We were able to organise RIPE 86 in Rotterdam and RIPE 87 in Rome, as well as four regional meetings bringing together more than two thousand members of the technical community, government officials and RIPE NCC members over the course of the year. The enthusiasm generated by the second CAPIF in Tashkent was heart-warming, as the local community appreciated our efforts to engage with them. We also set up local hubs for the last RIPE Meetings to include participants who could not come to the meeting in person (in addition to online participation).

We also worked to defend the Regional Internet Registry (RIR) system and the multi-stakeholder approach, organising multiple roundtables and bilateral meetings with governments and regulators to discuss Internet governance matters. In line with our belief that Internet number resources should not be subject to

political disputes, we have continued to work for a general exemption from sanctions. In this context, the Dutch authorities confirmed to us in April 2023 that an exemption introduced into EU sanctions Regulations applied to Internet number resources, which meant we could lift sanctions-related restrictions from a number of Russian members. At the same time, we supported our Ukrainian members by granting them payment extensions.

We also stepped up our data and information-gathering efforts by publishing new data-driven stories using our tools (RIPE Atlas, RIPEstat, RIS) on RIPE Labs via articles or podcasts. Topics covered so far include routing, interconnectivity and an in-depth look at the state of the Internet in specific countries. We also collaborated with external publications, such as Wired, by sharing our technical expertise, and we shared our data and analysis with various government officials and regulators to help them make informed decisions about technical policy.

Regarding Learning & Development, the key focus of our curriculum development team



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